

**Reaching Goals Through Common Pursuits and Support (CPS)**  
*A Proposal by GI, IARC, and ACEP*  
March 2020

Background

The success of UAF as a world-leading Arctic research university draws on autonomous institutes as incubators of innovative research - sustained by highly effective research administrative support capacity at the unit level. The value of this model lies in the ability of research units to pursue research and knowledge production in ways that are appropriate for the broad range of tasks and goals a

rank approaches emerge. These may then be adopted by other u ecosystem of research and research support activities across in state funding support have eroded some of this adaptive diminish research success in both scientific and financial to

The shared research support services framework d that aims to reach broader *Goals Through Common Pursuits* mindful of the fact that indiscriminate implementation of c to UAF's Arctic science leadership and harm UAF's broad productive and – up to now – resilient research ecosystem consolidation or shared-services efforts proven successful support. Experience at UAF with successful and failed effort be responsive to the specific needs of i ¾ mission, and needs, increases efficiency wit administration on process imp

Strategic research goals and C

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The value of strategic coordination and development of a broader, campus-wide research strategy has been recognized across the university. Such coordination could help prioritize research support and activities across campus, reduce internal competition and increase success rates in purst

P no progress has been made on these themes centered on Energy, Climate & Environment, Security

Here, we propose an alliance between GI, IARC, and H on core themes: Climate & Environment, Energy, Security & H implemented in a manner and at a scale that is appropriate for identifying synergies, and implementing a cooperative research partners. The alliance model is associated with the least amount of reversible implementation of new administrative and research an alliance preserves the autonomy and stature of the three p individual brands that translate directly into leverage and res

continued success. Also, the alliance would not seek to be exclusive in terms of research collaboration, but simply enhance existing capacity.

While we anticipate increases in efficiency and modest savings, along with enhanced research support capacity, a key aim of the strategic research alliance is to create a foundation for the joint development of broader, more substantive research initiatives. Details will have to be determined as the model evolves. For example, we may want to identify senior personnel at ACEP, IARC, GI that can serve as agency liaisons and help develop a more robust research portfolio that addresses key priorities and includes larger collaborative efforts. Such efforts would not seek to exclude other UAF partners but aim to identify and strengthen synergies between the three alliance partners. This would include more effective sharing of science support functions (e.g., GIS, remote sensing, science communication, etc.) across the three units. As an exa

